









Results of analysis pertaining risks and opportunities based on climate change scenarios

Segment	Factors and events		Evaluation				Status of Komori initiatives ⇒ Items implemented in the fiscal year ending March 31, 2024 • Response to risk ○ Response to opportunity ● Response to risk/ opportunity
			4°C scenario		1.5°C scenario		
			Risks	Opportunities	Risks	Opportunities	
Impact from transitioning to a decarbonized society	Carbon pricing 	Increase in business costs such as the start of carbon tax	Low	Low	High	Low	<ul style="list-style-type: none"> <li>Setting reduction targets for Scopes 1 and 2 and taking action ⇒ Changed the calculation method in accordance with the Scope 2 market standards.</li> <li>Initiatives to achieve carbon neutrality by 2050</li> </ul>
	Energy-saving and renewable energy measures 	Response to measures related to energy-saving and renewable energy	Low	Low	High	High	<ul style="list-style-type: none"> <li>Installation of solar panels ⇒ MBO plant in Portugal installed 590kW solar power generator.</li> <li>Introduction of electricity sourced from renewable energy</li> <li>○ Promote energy-saving performance during product development ⇒ Developed a technology that reduces the operating power of the main model of the Lithrone G40 advance Series by approximately 18% compared to conventional models.</li> </ul>
	Changes in energy costs 	Increase in electricity price due in part to switch to power-generating method sourced from renewable energy	Low	Low	Medium	Low	<ul style="list-style-type: none"> <li>Switch to energy-saving air conditioning and lighting equipment during product manufacturing ⇒ Renewal of air conditioning system at Tsukuba Plant.</li> <li>○ Development of products at high energy-saving performance ⇒ Developed elemental technologies to improve the energy-saving performance of ink supply and sheet transfer equipment.</li> </ul>
	Progress in next-generation technology 	Changes in demand for printing presses due to digital transformation	Medium	Medium	High to Medium	High to Medium	<ul style="list-style-type: none"> <li>Downsizing due to improved product manufacturing capabilities</li> <li>● Transition to printing presses and digital printing systems with high environmental performance</li> <li>○ Development of products in the field of printed electronics with low environmental impact</li> </ul>
	Changes in raw material costs 	Rise in prices of casting and steel materials due to changes in iron smelting methods	Low	Low	Medium	Low	<ul style="list-style-type: none"> <li>Examination and consideration into substitution of parts through dialogue with suppliers</li> </ul>
	Reputational risks 	Impact from status of initiatives pertaining climate change on corporate evaluation	Low	Low	Medium	Low	<ul style="list-style-type: none"> <li>Appropriate information disclosure and communication with stakeholders ⇒ Disclosed information through integrated report and other means, and engaged in dialogue with investors.</li> </ul>
Physical impact from climate change	Intensifying extreme weather 	Damage to Komori locations and the supply chain due to weather disasters	High	Low	Medium	Low	<ul style="list-style-type: none"> <li>Relocations and measures for offices exposed to hazards and risks</li> <li>Strengthening of BCP measures ⇒ Added risks related to head office functions and production sites to the risk management items of the Risk Management Committee.</li> </ul>
	Rise in average temperatures 	Increase in business costs due to the use of air conditioning equipment caused by rising temperatures	High	Low	Medium	Low	<ul style="list-style-type: none"> <li>Installation of air conditioning equipment with high energy-saving performance ⇒ Upgraded air conditioning equipment at the Tsukuba Plant to reduce CO<sub>2</sub> emissions by 48 tons per year.</li> </ul>

[Evaluation Indicators]

- Quantitative evaluations have been performed with the following criteria on items that (potentially) impacted operating income performance in the fiscal year ended March 31, 2022:  
⇒ High: 5% or more, Medium: More than 1% - under 5%, Low: Under 1%
- Impact on which quantitative evaluations are not performed is evaluated based on qualitative study, and qualitative evaluation is indicated with gray coloring.